

# Debrief

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## Training and planning -

- Could have had 2 days right before we left
- Packing checklist was good
- Training days were well organized
- Need an equipment day/pack a week out then one last training day right before
- We had more info put out than what was received from Cleveland

## Equipment -

- Getting ballistic helmets and face shields was a problem
- A 20 year old ballistic helmet is still better than a brand new riot helmet
- We needed a hydration system for everyone
- Outer vest for mounted worked well
- Note that one piece of riot gear isn't right for everyone
  - Our normal riot gear doesn't work for motorcycles
- Had Fire extinguishers and an AED on a motorcycle
- SWAT didn't have IR beacons - had to borrow them from military
- More GPS systems since we were in a strange city
- We liked the tiered approach of having different uniforms
- Our UOD - Liked adding gas mask and removing hats as a step 2.
- Our gas guns are too old - they need replaced
- We liked the paint ball/pepper ball guns that others had
- Bikes had great riot gear and bikes
- We may want to change our riot munitions
  - Adding 12 gauge and 40mm - Wilk
  - SWAT has 40mm impact and marking rounds
- It was good to bring spare bikes but we had to use the OSP mechanic
  - It would have been good to bring a mechanic

## Information sharing -

- At scene info sharing went well but some felt like Cleveland wasn't sharing everything
- Liked using everbridge - it worked well
  - At late night, send to everyone instead of just supervisors
- The more info we could get out to other jurisdictions the better
- White board for each unit that everyone could look at
- A webpage for everyone to look at with all forms and daily updates
- Laminator was helpful for motorcycles
- Need to have printers/copiers at command posts
- Tablets or iPads in field force kits
  - Able to use periscope in real time w/ wifi
- Used big, laminated maps to plan motorcycle routes

## Transportation -

- OSU busses to get up and back were good
  - Had to have 3 busses for gear
- 2 of our trailers had a flat on the way back
- One of the MC trailers is being auctioned now
- Didn't have the correct hitches - needed sway bars
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- Bike busses didn't have escorts
- Escorts didn't know where they were going
- One POC for transportation
- One pickup/drop off location needed for each unit
- Didn't have transportation to go to the staging area the day before

## Staffing -

- Bad rumors kept people from signing up
- A little short on motorcycles
- Worked out to work with OSP
- Tried to split bikes into 2 squads
- Cleveland would have taken the whole SWAT team
- MFF liked having our snipers providing over watch

## Communications -

- Had to use a runner system
- Shouldn't have staged in a place with no radio reception
- Should have used the command channel more
  - Couldn't hear what the other platoon were doing
- No Cleveland liaison was there
- Couldn't get a clear picture of the whole place because too many different radios
- Bikes shouldn't have been dispatched differently than MFF
- SWAT had to monitor 3 different channels - very hard
- No dispatchers so info couldn't be relayed between types of units
- Motorcades were asked to use the same channels as traffic being dispatched
  - Motorcades need their own channels for escorts
- No clear rules of engagement so some agencies had to ask and some were ready to act

## Tactics -

- No Cleveland command in FOB
- No clear line of authority
- Formations worked well
- Marched everywhere
- Media chute worked
- SWAT assaulted a bus - went well
- Multiple staging areas was a great idea
  - They never knew where more cops were coming from

## Housing/Food -

- No A/C wasn't good
- Food wasn't open when we were there at night

## Other -

- Good to have command staff come out to see the other units
- Want to have standing field forces to use for events
- LRAD would have been nice to have